

Month: September 2011													
Director	Cumulative to Date				Year								
	Budget	Actual	Use of Reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget	RAG	Risk	Activity level Medium/High risk budgets (COMMENTARY)
	£000	£000	£000	£000	£000	£000	£000	£000	£000				
Children's Services													
Director of Children's Services	88	80		(8)	176	176	0		0	0%	green	L	
AD Children's Services Operations	355	230		(124)	709	659	(50)		(50)	-7%	green	L	
Child Protection and Children In Care	4,795	5,225	(11)	418	9,591	10,194	603	(11)	592	6%	amber	H	Needs led, impact of OFSTED report and use of Agency staff
Children with Disabilities Service	1,699	1,538		(161)	3,398	3,329	(70)		(70)	-2%	green	L	
Health	94	91		(4)	189	189	0		0	0%	green	L	
Quality Assurance CRS	520	525		4	1,041	1,038	(2)		(2)	0%	green	L	
Fostering & Adoption Service	2,507	2,601		94	5,015	5,033	18		18	0%	amber	L	
Local Safeguarding Children's Board	33	7		(26)	66	66	0		0	0%	green	L	
Early Intervention and Prevention	215	169	(2)	(48)	430	326	(105)	(2)	(106)	-25%	amber	L	
Sub Total Children's Services Operations	10,219	10,386	(13)	154	20,439	20,833	395	(13)	382	2%	amber	H	
AD Learning, Commissioning & Partnerships	407	187		(220)	814	534	(280)		(280)	-34%	amber	L	
Children's Services Commissioning	185	149		(36)	370	352	(18)		(18)	-5%	green	L	
Youth Service	511	587	(37)	39	1,021	1,015	(6)	(37)	(44)	-4%	green	M	Complete service re-design and a move to a mainly commissioned service
School Support (incl Music)	1,210	1,578	(147)	221	2,419	2,344	(75)	(147)	(222)	-9%	green	H	Needs led with children placed on out of county placements. Pupil Referral Unit recommissioned. Music Service rise in fees impacting ability to recover full cost / disaggregation of shared service
Other School Budgets	0	0		0	0	0	0		0	0%	green	L	
Partnerships and Workforce Development	372	(66)	(2)	(439)	744	500	(243)	(2)	(245)	-33%	amber	L	
School Improvement	767	567	(1)	(200)	1,534	1,434	(100)	(1)	(101)	-7%	green	L	
Standards Fund	0	0	(1)	(1)	0	1	1	(1)	0	0%	green	L	
School Organisation & Capital Planning	761	768		7	1,522	1,505	(16)		(16)	-1%	green	L	
Sub Total Learning, Commissioning & Partnerships	4,212	3,770	(188)	(629)	8,423	7,685	(738)	(188)	(926)	-11%	amber	L	
Director Children's Services (excl Transport & Schools)	14,519	14,236	(200)	(483)	29,039	28,695	(344)	(200)	(544)	-2%	green	L	
JSCS - Transport SEN	1,563	1,438		(125)	3,598	3,998	400		400	11%	red	H	Cross cutting efficiencies which are at risk
JSCS - Transport CWD	34	43		9	79	79	0		0	0%	green	H	Cross cutting efficiencies which are at risk
JSCS - Transport Looked After Children	103	115		13	240	240	0		0	0%	green	H	Cross cutting efficiencies which are at risk
JSCS - Mainstream Transport	1,728	1,523		(205)	4,038	4,016	(23)		(23)	-1%	green	H	Cross cutting efficiencies which are at risk
Joint School Commissioning Service (Transport)	3,427	3,119		(308)	7,955	8,332	377	0	377	5%	amber	H	

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	£000	£000	£000	£000	£000	£000	£000	£000	£000				
Sub Total Children's Services (excluding Schools)	17,946	17,355	(200)	(792)	36,993	37,027	34	(200)	(167)	0%	green	H	
DSG Contribution to Central Support	(909)	(909)		(0)	(1,817)	(1,817)	0		0	0%	green	L	
Director Children's Services (excl Schools)	17,038	16,446	(200)	(792)	35,176	35,210	34	(200)	(167)	0%	green	L	
Individual Schools Budget (ISB)	73,353	73,353		0	146,706	146,706	0		0	0%	green	L	
Supported by: YPLA	(6,030)	(6,030)		0	(12,061)	(12,061)	0		0	0%	green	L	
DSG	(67,322)	(67,322)		0	(134,645)	(134,645)	0	0	0	0%	green	L	
Sub Total Schools	(0)	0		0	(0)	(0)	0	0	0	0%	green	L	
Total Director of Children's Services	17,038	16,446	(200)	(792)	35,176	35,210	34	(200)	(167)	0%	green	H	
Net Forecast Outturn						35,010							
						200							

Month: September 2011

Director	Variance September	Variance June	Change in Variance
	£000	£000	£000
Children's Services			
Director of Children's Services	0	0	0
AD Children's Services Operations	(50)	0	(50)
Child Protection and Children In Care	592	182	410
Children with Disabilities Service	(70)	(130)	60
Health	0	0	0
Quality Assurance CRS	(2)	(9)	7
Fostering & Adoption Service	18	22	(4)
Local Safeguarding Children's Board	0	6	(6)
Early Intervention and Prevention	(106)	(163)	57
Sub Total Children's Services Operations	382	(92)	474
AD Learning, Commissioning & Partnerships	(280)	0	(280)
Children's Services Commissioning	(18)	0	(18)
Youth Service	(44)	(2)	(42)
School Support	(222)	29	(251)
Other School Budgets	0	0	0
Partnerships and Workforce Development	(245)	(164)	(81)
School Improvement	(101)	(1)	(100)
Standards Fund	0	(1)	1
School Organisation & Capital Planning	(16)	(88)	72
Sub Total Learning, Commissioning & Partnerships	(926)	(226)	(700)

Month: September 2011

Director	Variance September	Variance June	Change in Variance
	£000	£000	£000
Director Children's Services (excl Transport & Schools)	(544)	(318)	(226)
JSCS - Transport SEN	400	400	0
JSCS - Transport CWD	0	0	0
JSCS - Transport Looked After Children	0	0	0
JSCS - Mainstream Transport	(23)	5	(28)
Joint School Commissioning Service (Transport)	377	405	(28)
Sub Total Children's Services (excluding Schools)	(167)	87	(254)
DSG Contribution to Central Support	0	0	0
Director Children's Services (excl Schools)	(167)	87	(254)
Individual Schools Budget (ISB)	0	0	0
Supported by: YPLA	0	0	0
DSG	0	0	0
Sub Total Schools	0	0	0
Total Director of Children's Services	(167)	87	(254)

Revenue Subjective analysis September 2011 - Forecast Outturn										
Expenditure Type	Staffing costs	Premises and Transport	Supplies and Services	Third Party Payments	Other	Gross Costs	Income	Grants	Total Income	Net Costs
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Director										
Social Care Health and Housing	17,492	732	4,529	67,297	18	90,068	16,525	15,647	32,172	57,896
Children's Services	24,339	9,556	26,851	10,488	0	71,235	9,104	26,921	36,025	35,210
Sustainable Communities	21,449	2,688	8,001	29,506	65	61,710	8,645	2,616	11,261	50,448
Corporate Services	24,089	3,429	11,761	917	71,519	111,715	82,532	2,714	85,246	26,469
Contingency and Reserves			1,550		1,400	2,950		2,412	2,412	538
Corporate Costs	2,885	5	-189		11,135	13,836	1,568	400	1,968	11,869
Total Excluding Schools	90,255	16,410	52,504	108,209	84,137	351,515	118,374	50,710	169,084	182,430

Notes:

Supplies and services * Equipment, Furniture and Materials, Professional Services, Communication and Computing, Conference Expenses, Grants and Subscriptions

Third Party Payments * Other Government/Local Government Agencies, Payments to contractors

Other * Capital Financing, Rent rebates and allowances, Reserves

Targeted Efficiency Savings Monitoring - Summary

Month:

Sep 2011

Updated on : 30/09/11

Service Area	2011/12 Budget £m	Comments (please include here explanations around the current status of the efficiency i.e why it is or is not on target and the full year implications)	Month			Year to date			Full Year		
			Budget £m	Actual £m	Variance	Budget £m	Actual £m	Variance	Budget £m	Forecast £m	Variance
EFFICIENCIES											
CS4 CSO - Special Educational Needs.	0.128	Disaggregation of shared services	0.011	0.011	0.000	0.064	0.064	0.000	0.128	0.128	0.000
CS5 CSO - Remodel the Youth Service.	1.898	Youth Service - staff leaving up to 30th June 2011	0.158	0.181	0.023	0.949	0.809	(0.140)	1.898	1.898	0.000
CS8 CSO Parenting Support.	0.100	New structure to release savings	0.008	0.008	0.000	0.050	0.050	0.000	0.100	0.100	0.000
CS9a Music Service	0.159	disag of shared service and moveto new delivery	0.013	0.013	(0.000)	0.080	0.081	0.002	0.159	0.159	0.000
CS1 Reduction of posts at Head of Service level and in the Learning and Commissioning services part of the directorate	0.915	New structure to release savings	0.076	0.086	0.010	0.458	0.398	(0.060)	0.915	0.915	0.000
CS2 CSO - Education Welfare.	0.200	New structure to release savings	0.017	0.017	0.000	0.100	0.100	0.000	0.200	0.200	0.000
CS3 CSO - Removal of processes that support regulatory activity.	0.100	New structure to release savings	0.008	0.008	0.000	0.050	0.050	0.000	0.100	0.100	0.000
CS6 CSO - Strategic Commissioning of social care placements and interventions.	0.230	Will be met to changes to strategic commissioning and driving down contract costs	0.019	0.019	0.000	0.115	0.115	0.000	0.230	0.230	0.000
CS7 L&SC - Workforce Strategy	0.100	New structure to release savings	0.008	0.008	0.000	0.050	0.050	0.000	0.100	0.100	0.000
Senior Management review	0.050	Last years Senior Management Review - final 2 months of savings	0.004	0.004	0.000	0.025	0.025	0.000	0.050	0.050	0.000
SUB TOTAL	3.880		0.323	0.356	0.033	1.940	1.742	(0.198)	3.880	3.880	0.000
CROSS CUTTING EFFICIENCIES											
Transport - Childrens Services	1.054	Review of all transport services to children to protect most vulnerable.	0.088	0.054	(0.034)	0.527	0.326	(0.200)	1.054	0.654	(0.400)
Procurement	0.037	Reduce spend on Agency staff and other misc initiatives	0.003	0.003	(0.000)	0.018	0.018	(0.000)	0.037	0.037	0.000
SUB TOTAL	1.091		0.091	0.057	(0.034)	0.545	0.345	(0.201)	1.091	0.691	(0.400)
TOTAL	4.971		0.414	0.413	(0.001)	2.485	2.087	(0.399)	4.971	4.571	(0.400)

Commentary for EIG Report - to explain latest forecast, key risks, any variances and compensatory savings to plug shortfall:

Children's Services - the CS efficiency target for 2011/12 is £4.971M (including Cross Cutting efficiencies – Transport £1.054M and Procurement £0.037M).

Since the commencement of 2011/2012 financial year progress has been made in all CS efficiencies.

– Youth £1.898M (the largest 2011/2012 efficiency across the council) – the late implementation of arrangements on the new commissioned service and additional resource required for the Big Society agenda have led to a pressure of £475K. This will be mitigated by grant money held for this purpose.

– Reduction of Posts £915K – delay in release of some staff through redundancy to ensure continuity of statutory duties will result in a pressure of £100K to be mitigated by grant money held for this purpose.

– Music Service £159K – this shared service is currently going through a disaggregation process, due for completion at the end of June 2011. Identified pressures will be mitigated by grant money held for this purpose.

– Transport (Cross Cutting) £1.054M – the methodology and assumptions made in the identification of savings are being worked through to ascertain deliverability in 2011/2012. The current view is that there is a potential £400K shortfall.

Appendix C

Earmarked Reserves -

Description	Opening Balance 2011/12	Increase in reserves	Spend against reserves	Release of reserves	Proposed Closing Balance 2011/12
	£000	£000	£000	£000	£000
Children's Services Reserves					
School Forum	4				4
School Specific Contingency	1,062				1,062
	1,066	0	0	0	1,066
School Reserves					
Revenue 3030050	10,552				10,552
Capital 3030033	4,423				4,423
	14,975	0	0	0	14,975
GRAND TOTAL	16,041	0	0	0	16,041

DATE	NAME OF ACCOUNT	Invoice Number	Amount
05/01/2010	OTHER LA	7010023894	£ 35,837.50
17/03/10	OTHER LA	7010032739	£ 18,683.70
19/03/10	NHS	7010032882	£ 17,266.00
26/03/10	OTHER LA	7010033320	£ 35,851.00
24/03/11	OTHER LA	7010071145	£ 11,989.40
21/04/11	OTHER LA	7010073570	£ 1,152,373.10
16/05/11	POLICE	7010074823	£ 13,317.00
01/06/11	OTHER LA	7010079080	£ 51,983.43
17/06/11	OTHER	7010080965	£ 11,750.00
20/07/11	SCHOOL	7010083571	£ 18,511.00
27/07/11	NHS	7010084204	£ 10,000.00
28/07/11	SCHOOL	7010084210	£ 13,314.00
29/07/11	OTHER LA	7010084395	£ 297,778.41
29/07/11	OTHER LA	7010084394	£ 115,131.76
01/08/11	OTHER LA	7010084473	£ 13,138.00
05/08/11	NHS	7010084958	£ 30,682.14
02/09/11	OTHER LA	7010086530	£ 10,770.22
02/09/11	OTHER LA	7010086529	£ 10,466.46
02/09/11	OTHER LA	7010086528	£ 25,884.63
06/09/11	OTHER LA	7010086746	£ 10,652.18
06/09/11	OTHER LA	7010086745	£ 24,504.66
12/09/11	OTHER LA	7010087075	£ 11,020.84
19/09/11	OTHER LA	7010087973	£ 22,043.80
22/09/11	OTHER LA	7010088081	£ 48,067.50
30/09/11	OTHER LA	7010088585	£ 10,070.18
30/09/11	OTHER LA	7010088583	£ 24,850.15
30/09/11	OTHER LA	7010088584	£ 10,103.04

£ 2,056,040.10

Summary

Other LA	£ 1,941,199.96
NHS	£ 57,948.14
School	£ 31,825.00
Police	£ 13,317.00
Other	£ 11,750.00

£ 2,056,040.10